

11-6/70/2

24

*[Handwritten signature]*

General Lucian K. Truscott, Jr.

Washington, D. C.

Dear Lucian:

I very much appreciate your letter of 30 June in which you set down some very sound philosophy on the subject of coordination.

I believe you will agree that it is extremely important that our Station Chiefs incorporate these concepts in their day-to-day coordination responsibilities with other agencies, and therefore I plan to pass your comments along in a dispatch to our field stations.

With warmest personal regards,

SIGNED

Allen W. Dulles  
Director

JMC:mfb

Rewritten: DCI/AWD:blp

Distribution:

Original - Addressee

1 - DCI

1 - DDCI

1 - JMC

1 - ER *sup/basis*

25X

*(Orig of basis to DDP/act) [redacted]  
to draft proposed transmittal dispatch*

(EXECUTIVE SECRETARY FOR [redacted])

*[Handwritten signature]*

11-6300  
Executive Registry

11-6170

30 June 1959

Mr. Allen W. Dulles  
Central Intelligence Agency  
Washington 25, D. C.

Dear Mr. Dulles:

It is with deep regret that I leave the Central Intelligence Agency at this time, for one does not break lightly the bonds cemented by more than eight years of such close and intimate relationships as we have had. My "second career" has been a most gratifying one. I have been deeply impressed by the extremely high caliber of my associates in the Agency; they are unrivalled in the government service, and their complete dedication to their careers has been a continuing inspiration to me.

During the period of my service in the Agency, it has passed through difficult and trying organizational periods and has come of age in the intelligence community. The special responsibilities of the Director and the Agency within the national government have now been clearly established. These responsibilities and the position of leadership of the Director and the Agency within the intelligence community are not only now clearly recognized, they are increasingly welcomed in all echelons of the government. This has not been easily achieved; it has required patient and consistent efforts over many years. I consider it to have been a special privilege to have had some small part in these developments.

You invited me to set down any general suggestions or recommendations that might appropriately be passed on to my friends and associates. These can be summarized briefly. I would urge every member of the Agency to remember always that the Agency exists to serve others; that it is part of an intelligence community in which other departments and agencies have important responsibilities. We should welcome their participation, avoid invidious comparisons, and seek in every way to promote the most effective community-wide effort in the interests of our national security.

The Director of Central Intelligence is responsible for coordinating the foreign intelligence effort of the United States. His representatives who deal with other agencies have an important part in carrying out this responsibility, and should be aware of it in all of their associations. No one has more important and complex duties in this respect than the Chiefs of Stations overseas.

Each within his geographical area is the Director's personal representative for carrying out in the clandestine intelligence field the Director's over-all responsibility for the coordination of the foreign intelligence activities of the United States. This role is not an easy one, involving as it often does, complex military responsibilities and chains of command, sometimes difficult personalities, and increasing as it does the burdens of already busy men. Nevertheless, the Director's responsibility and his authority to effect coordination is clear. I would urge objective consideration of coordination problems to achieve solutions based on over-all community interests involved rather than possible organizational interests or considerations of convenience. We have already made great progress in the field of coordination. With patience and persistence every problem in coordination of the foreign intelligence effort can be resolved. To this end I urge unremitting effort.

I have been greatly impressed by the progress that has been made during the past few years. With the continued dedication to your tasks as the Director's personal representatives, you can look forward to even greater success.

My affection and best wishes go out to all in pursuit of the goals that have been set for you.

Sincerely yours,

**SIGNED**

L. K. TRACOTT, Jr.  
General, USA (RET.)

DDC:LKT:yb (6/30/59)

Distribution:

- O & 1 - Addee
- 1 - DDCI
- 1 - ERA✓
- 2 - files

- 2 -

**SECRET**